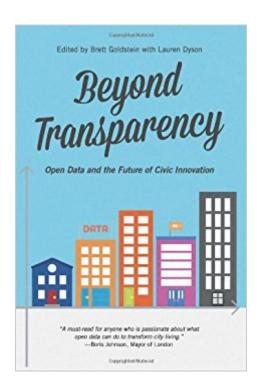


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# Beyond Transparency: Open Data And The Future Of Civic Innovation





## Synopsis

economic development. While still emerging, we are seeing evidence of the transformative potential of open data in shaping the future of our civic life, and the opportunity to use open data to reimagine the relationship between residents and government, especially at the local level. As we look ahead, what have we learned so far from open data in practice and how we can apply those lessons to realize a more promising future for Americaâ ™s cities and communities? Edited by Brett Goldstein, former Chief Data Officer for the City of Chicago, with Code for America, this book features essays from over twenty of the worldâ ™s leading experts in a first-of-its-kind instructive anthology about how open data is changing the face of our public institutions. Contributors include: Michael Flowers, Chief Analytics Officer, New York City Beth Blauer, former director of Maryland StateStat Jonathan Feldman, CIO, City of Asheville Tim Oâ ™Reilly, founder & CEO, Oâ ™Reilly Media Eric Gordon, Director of Engagement Game Lab, Emerson College Beth Niblock, CIO, Louisville Metro Government Ryan & Mike Alfred, Co-Founders, Brightscope Emer Coleman, former director of the London Datastore Mark Headd, Chief Data Officer, City of Philadelphia essential volume for anyone interested in the future of governance, urban policy, design, data-driven policymaking, journalism, or civic engagement, "Beyond Transparency" combines the inspirational glow and political grit of Profiles in Courage with the clarity of an engineer's calm explanation of how something technical actually works. Here are the detailed how-to stories of many members of the first generation of open government pioneers, written in a generous, accessible style; this compilation presents us with a great deal to admire, ample provocation, and wise guidance from a group of remarkable individuals. a • a "Susan Crawford, author of Captive Audience a ceJust as he did during his time in my administration. Goldstein has brought together industry leaders to discuss issues of relevance in the open data movement and the practical implications of implementing these policiesâ | This book will help continue the work to make open government a reality across the country.â • â " Mayor Rahm Emanuel, City of Chicago a ce A must-read for anyone who is passionate about what open data can do to transform city living. â • â " Boris Johnson, Mayor of London

The rise of open data in the public sector has sparked innovation, driven efficiency, and fueled

### Book Information

Paperback: 316 pages

Publisher: Code for America Press; 1 edition (October 16, 2013)

Language: English

ISBN-10: 0615889085

ISBN-13: 978-0615889085

Product Dimensions: 6 x 0.7 x 9 inches

Shipping Weight: 15.5 ounces (View shipping rates and policies)

Average Customer Review: 4.7 out of 5 stars 4 customer reviews

Best Sellers Rank: #274,895 in Books (See Top 100 in Books) #74 in Books > Politics & Social

Sciences > Politics & Government > United States > Local

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â œJust as he did during his time in my administration, Goldstein has brought together industry leaders to discuss issues of relevance in the open data movement and the practical implications of implementing these policies a |T|his book will help continue the work to make Open Government a reality across the country. â • â " Mayor Rahm Emanuel, City of Chicago â œ A must-read for anyone who is passionate about what open data can do to transform city living. â • â " Mayor Boris Johnson, City of Londonâ œAs an essential volume for anyone interested in the future of governance, urban policy, design, data-driven policymaking, journalism, or civic engagement, â œBeyond Transparencyâ • combines the inspirational glow and political grit of Profiles in Courage with the clarity of an engineerâ ™s calm explanation of how something technical actually works. Here are the detailed how-to stories of many members of the first generation of open government pioneers, written in a generous, accessible style; this compilation presents us with a great deal to admire, ample provocation, and wise guidance from a group of remarkable individuals.â • â "Susan Crawford, author of Captive Audience: The Telecom Industry and Monopoly Power in the New Gilded Age"Beyond Transparency is an invaluable overview of how open data enables the free flow of information. This collection of stories from the field illustrates how technology and collaboration can support transparency and help communities transform ideas into actions." â "Alberto Ibargà en, president and CEO of the John S. and James L. Knight Foundation

Brett Goldstein is the former Chief Data and Information Officer for the City of Chicago. In 2013, he was named the inaugural recipient of the Fellowship in Urban Science at the University of Chicago Harris School of Public Policy. Before his appointment as Chicagoâ ™s first Chief Data Officer, he founded the Chicago Police Department Predictive Analytics Group. Previously, he spent seven years in the startup world building online real-time restaurant reservation service OpenTable. Goldstein is currently pursuing his PhD in Criminology, Law and Justice at the University of

Illinois-Chicago.

This is a superb collection of individual very short contributions. Absolutely worth reading and strongly recommended for purchase and sharing. Some take-aways: 80% of government purchasing falls below the bidding / documentation thresholdAcademic and Non-Profit organizations are not rushing toward Open DataAlgorithmic regulation is needed (I agree, computational mathematics is out of control)Antiquated data perpetuates antiquated culturesBig Data is not really understood by the Open Data crowdBoundaries created by legacy software are dirty dirty dirty Citizen-centered design is the opposite of how we do data generally Citizen engagement is the ultimate value delivered by Open DataCitizen engagement requires education, outreach, and reinforcementCommunity development is a frontier waiting for Open Data to work its magicConstituent Relationship Management is now in its third generationCrowd sourcing could be the next big thing in Open DataData conversion is a MONSTER -- especially from analogData co-ops are emergent and inspiringData definiton matters -- confusion does ariseData-driven government is a great meme, in its infancyData owners fight you at first, later they become your customersData science seven stages: acquire, parse, filter, mine, represent, refine, interactData visualization helps avoid "lost in translation" issuesEducation and training in Open Data are in short supply for the mass of potential government employeesEnlightened government officials can be found...but not easilyFeed speeds suck and excess processing capacity is hard to findFOIA is a very powerful tool (I would add -- and EPIC knows how to do this)Google is grossly over-valued by these folks (Google does the surface web (2% of the deep web))"Government as a platform" is cute but disconnected from reality -- 90% of the data is outside governmentHumans matter -- get to the humans behind the data if you really want to get it rightlnclusive engagement has not made the leap to inclusive capitalismIntelligence (as decision-support) is not fully understood by the "data-driven" crowdInvestments still powered by elites and institutions instead of people or their ecosystemsIT professionals (old guard) consider citizens to be alien creaturesJournalists still do not have a means of sharing information across all boundariesLegacy data comes with very big wartsLocal ecosystems can be magicalLocal scale is not to be ignored -- seize the opportunityMobile applications take Open Data up an order of magnitudeOpen Data analytics are in their infancy (to which I would add, lacking 360 degree factoring and true cost economics) Open Data can potentially overturn decades of burdensome regulations many of which make no sense at allOpen Data can save tons of taxpayer money -- if government agencies would share with one anotherOpen Data changes the narrative on all fronts (citizen, employees, media, small business)Open Data

collaboration across boundaries (e.g. inter-city) has a muliplier effectOpen Data creates economic valueOpen Data inspires innovation -- its greatest value is in savings not necessarily in transparencyOpen Data is (or at least should be) a public good, a common goodOpen Data leads to continuous improvementOpen Data saves tons of government employee time and taxpayer dollarsOpen Data usually means open records -- capturing open data points on the fly is in its infancyOpen Data without Open Geospatial is not working at its fullest potentialOpen Design is essential to the future of Open DataOpen Government is nowhere near synonymous with Open DemocracyOrganizational changes wreak havoc on data basesPerformance management demands that you measure the right things (to which I would add, add true costs) Philanthropy is main funding source now -- ROI for Open Data not yet understood by CapitalPrivacy matters -- this impacts on level of detail and visualizationScaling requires standardsShared data does not automatically come with shared knowledgeTransparency builds trust -- trust is rapidly declining in the Internet eraTrue costs are hard to find and scattered among analog, digital, and undisclosed records Total costs due not include true costs (ecologicial, social) unless you plan for sameUpdating can be a nightmareAs I finish reading the book I am even more annoyed by the lack of an index -- I would go so far as to say that in addition to the index there should be a special listing of key personalities (pioneers), companies, and softwares cited throughout the book. Lazy makes me crazy. The book should be redone to include an index, the guide, and a consolidated bibliography. Excellent concluding guote from Alec J. Ross: "The principle binary struggle of the 21st century is not left or right but open societies versus closed." This quote could be adapted to change open to open/horizontal versus closed/hierarchical. I have taken away one star for two reasons: there is no index (for example, I cannot look up every reference to geospatial or visualization) and there is no consolidated bibliography -- the team publishing this book has been lazy; and there is no larger understanding communicated with respect to the fact that Open Data alone whithers outside an open source ecology that must include at a minimum OpenCloud, Open Hardware, Open Software, and Open Spectrum. Put another way, the authors are enthralled--and rightly so--with what happens when Open Data leads to startling efficiencies, insights, new collaboration relationships, and so on. What they do not get is what the governments of China, India, and Norway, among others, have gotten: citizens should not have to buy proprietary software (e.g. Microsoft) in order to read public data. See my graphic on a selection of opens comprising the open source ecology we need -- opens that do not hang together will hang separately -- and see also the tiny url /OSE-2014 for the lastest on the Open Source Everything meme. Other books I have reviewed with Open in the title: Open Space Technology: A User's GuideThe World Is Open: How Web Technology Is Revolutionizing

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Great concept of putting together innovative/forward thinking state/city government workers to discuss data transparency. An added bonus for me was the chapter about Louisville, Kentucky. People outside of our city typically write off our innovations before ever really taking the time to investigate our accomplishments because they are not even sure if we wear shoes! The truth is we have one of the most innovative/open city web sites in the United States. Louisville is still somewhat of a hidden gem. Our current mayor (Greg Fischer) has done a great job of keeping the ball moving forward for our city not only by making city data available to residents but by bringing an entrepreneurial spirit to city government.

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